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LOT 58D-776 ^{INR Files "Mike Butte"}
^{of the Intelligence}
^{Organization in the Dept. of State (1945)}

DEPARTMENT OF STATE

ASSISTANT SECRETARY

December 31, 1945

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S - Mr. Byrnes
U - Mr. Acheson

I have received a copy of Mr. Russell's memorandum of December 29, 1945 with regard to the future organization of the Office of the Special Assistant for Research and Intelligence.

I consider Mr. Russell's memorandum to be a fair presentation of the divergent views in the Department on the subject of the organization of intelligence work in the Department.

I very strongly prefer No. 4; that is "The proposed Office of Research and Intelligence may be transferred immediately to the geographical and functional offices."

I do not see why mechanical and physical difficulties should be permitted to affect the adoption of a sound principle in organization. If the appropriate officers of the OSS organization are to be transferred to the authority of the geographical areas by the first of April, I cannot understand why they should not be transferred immediately. By their immediate transfer, the authority and responsibility for building up the organizational plan is placed immediately and directly upon the Heads of the geographical areas, and the Heads of those areas are thus made directly responsible for the manner in which the organizational pattern is worked out. Otherwise, you may have one arrangement set up now which would be either partially modified or entirely changed when the new personnel come under the authority of the area Heads.

~~Paragraph 4.~~ This is a problem which touches vitally upon the responsibilities of the Secretary of State. If the present organization and personnel of the Department of State is unsatisfactory and considered inadequate or incapable for the carrying out of the responsibilities for the Secretary of State, the personnel or the structure should be immediately dispensed with and new personnel

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a new organizational set up should be installed. If, however, the Secretary wishes to take advantage of the additional personnel which become available from the OSS organization together with appropriations of that organization for the further improvement of the State Department organization, this new personnel should be added to the existing organisms of the Department for their further strengthening and assistance. It would be disastrous to set up another organization within the State Department to duplicate the work which is now being done by the Foreign Service and State Department personnel, upon which the Secretary of State is so dependent for his information, intelligence, and advice. It is obvious that the present organization and personnel of the State Department should be strengthened and this is a heaven-sent opportunity to do just that. I hope there will be no question of setting up a separate intelligence unit to cover the existing work of the Department, as the result would be nothing less than confusion and disorder, thus requiring the Secretary to spend most of his time deciding himself whether the information and advice which came to him was based upon sound judgment and experience or not.


James Clement Dunn

A-D:JC Dunn:MM

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